



Three-year Workplan (2020-2022) for INTOSAI Working Group on Audit of Extractive Industries

Background and scope

The INTOSAI Working Group on Audit Extractive Industries (WGEI) was established by the XXI INCOSAI in 2013 under the Knowledge Sharing and Knowledge Services Committee (KSC) (Goal 3). The WGEI currently comprises 46 members from all five INTOSAI regions and two observers. The Office of the Auditor General of Uganda is the present Chair of the WGEI. The scope of the Working Group includes oil, gas and solid minerals.

The Working Group was established to enhance the knowledge of SAIs in the audit of Extractive Industries (EI) in order to promote good governance and sustainable development in countries endowed with extractive resources.

The objectives of the WGEI are:

- Maintaining the EI Working Group.
- Promoting transparency, accountability and value creation in the EI.
- Undertaking research in the audit of extractive industries.
- Enhancing SAIs' ability to undertake audits in the sector and improve the lives of the citizens.
- Increasing awareness on the role of SAIs in the EI.
- Engaging stakeholders in audit related issues and developments in EI.

The WGEI is organized around a Community of Practice (CoP) where WGEI members share and develop resources, interact and network both within and beyond the INTOSAI community. The Community of Practice is thus an operational tool to achieve the WGEI objectives. The CoP Coordinator is part of the WGEI secretariat and reports to the WGEI Steering Committee through the Chair.

WGEI in its first six years of existence implemented 2 Workplans and made substantial progress in achieving the above objectives. WGEI is now embarking on its third Workplan which will cover the period 2020 - 2022. This Workplan will build on the achievements from the 2 previous Workplans, and introduce new projects aimed at achieving the WGEI objectives.

Activities for the next three years:

The following will be the key activities:

1. WGEI Administration
2. Information sharing in Extractive Industries
3. Learning Activity



4. Experience sharing among SAIs
5. Networking with Key external stakeholders

Key themes

Several of the activities in this Workplan require identification of specific themes. To allow for efficient use of resources and to harness synergies between the activities, this Workplan shall focus on a few selected themes. The themes are areas of interest in Extractive Industries where there is need for increased knowledge. Based on previous WGEI activities and dialogue with members, the following themes have been identified as priority areas:

- **Fiscal Regimes:** These are different models for collecting revenues from the extractive industries sector. These may include production sharing agreements, royalties, concessions and service agreements. It is crucial to understand the different fiscal regimes of different countries in order to assess whether government collects the correct amount of revenue.
- **Illicit Financial Flows (IFF):** These are illegal movements of extractive industries money or capital from one country to another. IFF greatly reduce the financial benefits of resource rich countries.
- **Audit of Sustainable Development Goals (SDGs):** The SDGs are goals set by the UN to end poverty, protect the planet and ensure that all people enjoy peace and prosperity. SAIs have a role in auditing how the government's management of the extractive industries sector either support or damage the goal achievement of the SDGs.
- **Risk Assessment along the value chain:** The purpose of doing risk assessments of the entire EI value chain is to identify possible audit topics, and understand the sector better.
- **Extractive Industry Audit Strategy:** This is a strategy which assists SAIs in establishing and/or developing their audit of extractive industries.

Follow-up

This Workplan is a working document to coordinate the priority deliverables of the WGEI. Each activity will be led by a member of the Steering Committee. The activity lead will report quarterly to the Steering Committee on the progress of implementation of its activity. The Steering Committee comprises of SAIs Uganda, Ghana, South Africa, Ecuador, India, Norway, Zambia, Iraq, USA and Fiji.

All efforts will be made to work with the INTOSAI regional groups to implement this Workplan.



Workplan for 2020-2022

The Workplan in the table below is based on the categories described above and should be undertaken during the period 2020 to 2022. All WGEI members have a common responsibility to ensure the completion of the activities in this plan and to propose changes if needed. The CoP team and the WGEI secretariat are responsible for the coordination of all activities and to register and report on progress.

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ACTIVITY	Output	Target	Responsible SAI (Focal Point)
1.0 WGEI Administration			WGEI Secretariat,
i. Prepare and organise WGEI meetings.	Meetings successfully conducted with documented conclusions and action plans	1 annual SC meeting 1 all members meeting every 3 years	Secretariat
ii. Mobilizing resources for running secretariat activities	Resources secured and Secretariat activities undertaken		Secretariat



iii. Management of WGEI webpage on the INTOSAI KSC Community Portal	Up to date, functioning and interactive WGEI web page		Secretariat
iv. Coordinate WGEI activities with activity Leads	Regular updates and feedback on the implementation of the activities	4 updates every year	Secretariat
v. Reporting to members, Knowledge Sharing Committee and INTOSAI Governing Board	Reports submitted/Presented	1 report every year	Secretariat
vi. Managing the transition to the new WGEI Chair	Smooth handover		Secretariat
2.0 Information sharing in Extractive Industries			Iraq
i. Mapping and requesting EI audit reports and other relevant EI materials	Audit reports and other relevant EI materials that address user's needs are provided		US Fiji
ii. Translating WGEI materials, incl. audit reports and guidelines from their original languages to the INTOSAI languages.	Relevant WGEI materials translated to the INTOSAI languages		Iraq Ecuador
iii. Issue newsletters quarterly and loaded as blogs	Newsletters are issued quarterly	4 Newsletters every year	Coordinator CoP
iv. Promote WGEI through twitter, Facebook and other social media platforms	WGEI Twitter and other social media accounts updated and interactive with useful information		Coordinator CoP
v. Managing and updating the EI toolkit	EI toolkit updated and relevant to the user		US



vi. Undertake research on EI specific subject matter	Relevant EI research undertaken	1 research project in 3 years	
3.0 Learning Activity			Uganda Ghana India
i. Organize trainings and workshops using existing resources	Trainings and workshops carried out based on regional and SAI needs timeously.	2 workshops every year	Uganda Ghana India
ii. Regular update of the EI training framework	EI training framework updated regularly	1 minor update each year 1 major update in 3 years	Uganda Ghana India
iii. Promote the utilization of EI training framework	EI training framework utilized effectively		Uganda Ghana India
iv. Designing and Piloting e-learning course on selected topics	E-learning module developed and piloted.	1 e-learning course based on EI Training	Uganda Ghana



		Framework	India
v. Holding Webinars on key matters	Effective webinars conducted	1 webinar every 3 years	Uganda Ghana India
4.0 Experience sharing among SAIs			South Africa
i. Benchmarking visits between SAIs	Benchmarking visits undertaken and Knowledge and experience shared between SAIs	1 regional visit per year 1 international visit per year experience sharing regionally once a year experience shared internationally once a year	South Africa Zambia
ii. Promoting collaborative/joint audits	Collaborative audits initiated/conducted	1 collaborative audit every year	South Africa Zambia



iii. Promoting the use of SDGs in the planning, conducting and reporting of an audit.	SDGs effectively utilised in planning, conducting and reporting on audits by individual SAIs Collaborative audits undertaken on SDGs		Fiji South Africa
iv. Participate in INTOSAI activities and events.	Attended INTOSAI meetings (e.g. INCOSAI, Governing Board, KSC Goal 3, regional meetings)	Attend INCOSAI once in 3 years Attend KSC meeting at least once a year Attend meeting of another working group at least once a year Attend 1 IDI meeting at least once a year	Secretariat Regional Representatives on the Steering Committee
v. Promoting WGEI activities in the INTOSAI regions	WGEI activities included within the workplans of the INTOSAI regions	Interact with each INTOSAI region at least once every 3 years	Fiji South Africa



5.0 Networking with Key external stakeholders			Norway
i. Key Stakeholder networking and outreach	<ul style="list-style-type: none"> • Continuous dialogue and follow-up with key stakeholders based on the WGEI stakeholder strategy • Identify areas where SAIs/WGEI can cooperate with external stakeholders • Continuous dialogue with IDI (e.g. on potential donors to fund WGEI activities) and other INTOSAI bodies (e.g. CBC, WGEA) • Attended meetings/EI-conference with relevant stakeholders 		Norway
ii. Regular update of the Stakeholder Strategy and	Stakeholder Strategy and Communication Plan regularly updated and relevant	1 minor update each year	



Communication Plan		1 major update in 3 years	
iii. Promote effective use of the Briefing Note on the role of SAIs in EI'	Stakeholders access, read and share the Briefing Note'		Norway
iv. Regular update of the briefing note on the role of SAIs in EI	Briefing Note regularly updated	1 minor update each year 1 major update in 3 years	
v. Engage academia and research organizations in research on the subject of EI	potential research areas identified		Norway